# **Economic Development**

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## Economic Development

## Midori Morikawa, Interim Chief of Economic Development

### **Cabinet Mission**

The mission of the Economic Development Cabinet is to lead a broad effort to streamline and support areas of focus that contribute to Boston's economy including tourism, jobs and employment, business development, and real estate development. The cabinet will concern itself with increasing transparency and promoting accessibility for all Bostonians, especially womenand minority-owned businesses and local businesses, to share in and benefit from the economic boom in Boston.

Operating Budget		Total Actual '19	Total Actual '20	Total Approp '21	Total Budget '22
	Consumer Affairs & Licensing Office of Economic Development Office of Tourism	1,222,148 3,506,339 1,333,809	1,360,359 3,463,425 1,365,309	1,497,453 5,403,599 1,651,973	1,729,759 6,502,499 2,503,330
	Total	6,062,296	6,189,093	8,553,025	10,735,588
Capital Budget Expenditures		Actual '19	Actual '20	Estimated '21	Projected '22
	Boston Planning and Development Agency	345,557	871,082	1,665,130	1,059,494
	Total	345,557	871,082	1,665,130	1,059,494
External Funds Expenditures		Total Actual '19	Total Actual '20	Total Approp '21	Total Budget '22
	Consumer Affairs & Licensing Office of Economic Development Office of Tourism	65,004 3,778,014 45,011	64,433 3,893,841 124,677	64,557 4,896,234 150,000	64,557 4,832,009 50,000
	Total	3,888,028	4,082,951	5,110,791	4,946,566

# Boston Planning and Development Agency Operating Budget

Brian Golden, Director, Appropriation 171000

### **Department Mission**

In partnership with communities, the BPDA plans Boston's future while respecting its past. We prepare our residents for new opportunities through training, human services and job creation. The BPDA guides physical, social, and economic change in Boston's neighborhoods and its downtown to shape a more prosperous, comfortable, and beautiful city for all.\*The Boston Planning and Development Agency's operating budget is not funded by the City's general fund but is included in the City's capital plan.

# Boston Planning and Development Agency Capital Budget

### Overview

The Boston Planning & Development Agency, functioning as Boston's central planning organization, will continue providing inhouse planning expertise and will also help leverage the external resources necessary to shape Boston's future. The Capital Plan will support opportunities in commercial districts such as Dorchester Avenue and Northern Avenue.

### **FY22 Major Initiatives**

- Complete a technical analysis and develop coastal protective design options that address two near-term flood pathways identified through the 2017 Climate Ready East Boston report.
- Complete analysis of the transportation capacity and develop conceptual design and cost for future infrastructure improvements on Dorchester Avenue in South Boston.
- Complete design for infrastructure improvements at Long Wharf.

Capital Budget Expenditures	Total Actual '19	Total Actual '20	Estimated '21	Total Projected '22
Total Department	345,557	871,028	1,665,130	1,059,494

## LEWIS STREET FLOOD MITIGATION STUDY

### **Project Mission**

Conduct technical analysis and develop coastal protective design options that address two near-term flood pathways identified through the 2017 Climate Ready East Boston report.

Managing Department, Boston Planning and Development Agency Status, New Project Location, East Boston Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capital	150,000	0	0	0	150,000
Grants/Other	0	0	0	300,000	300,000
Total	150,000	0	0	300,000	450,000
<b>Expenditures (Actual and Planned</b>	)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capital	0	0	150,000	0	150,000
Grants/Other	0	0	0	0	0
Total	0	0	150,000	0	150,000

### LONG WHARF

### **Project Mission**

Develop design plans that address ongoing structural issues at Long Wharf related to flooding caused by high tides. **Managing Department**, Boston Planning and Development Agency **Status**, In Design **Location**, Financial District/Downtown **Operating Impact**, No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capital	300,000	0	0	0	300,000
Grants/Other	0	0	0	0	0
Total	300,000	0	0	0	300,000
<b>Expenditures (Actual and Planned</b>	d)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capital	0	0	150,000	150,000	300,000
Grants/Other	0	0	0	0	0
Total	0	0	150,000	150,000	300,000

### LONG WHARF HARBORWALK SIGNAGE

### **Project Mission**

Design interpretive and way finding signage that directs the public to the Harborwalk and nearby public amenities. **Managing Department,** Boston Planning and Development Agency **Status,** To Be Scheduled **Location,** Financial District/Downtown **Operating Impact,** No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capital	150,000	0	0	0	150,000
Grants/Other	0	0	0	0	0
Total	150,000	0	0	0	150,000
Expenditures (Actual and Plant	ned)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capital	0	0	75,000	75,000	150,000
Grants/Other	0	0	0	0	0
Total	0	0	75,000	75,000	150,000

### RFMP DRY DOCK AVENUE

### **Project Mission**

Improve Dry Dock Avenue streetscape to the meet current standards for accessibility, promote multi-modal transit connectivity, and enhance climate resilience.

**Managing Department**, Boston Planning and Development Agency **Status**, To Be Scheduled **Location**, South Boston **Operating Impact**, No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capital	400,000	0	0	0	400,000
Grants/Other	0	0	0	0	0
Total	400,000	0	0	0	400,000
<b>Expenditures (Actual and Planned</b>	)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capital	0	0	200,000	200,000	400,000
Grants/Other	0	0	0	0	0
Total	0	0	200,000	200,000	400,000

## RFMP DRY-DOCK 4

### **Project Mission**

Develop a design for the permanent closure of the Dry-dock 4 caisson.

Managing Department, Boston Planning and Development Agency Status, In Design Location, South Boston Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capital	250,000	0	0	0	250,000
Grants/Other	0	0	0	0	0
Total	250,000	0	0	0	250,000
<b>Expenditures (Actual and Planne</b>	d)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capital	192,915	6,558	50,527	0	250,000
Grants/Other	0	0	0	0	0
Total	192,915	6,558	50,527	0	250,000

### RFMP PIER 6

### **Project Mission**

Develop design plans for the replacement of the Pier 6 steel bulkhead. **Managing Department,** Boston Planning and Development Agency **Status,** In Design **Location,** South Boston **Operating Impact,** No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capital	400,000	0	0	0	400,000
Grants/Oth	ner 0	0	0	0	0
Total	400,000	0	0	0	400,000
Expenditures (Actual ar	nd Planned)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capital	155,807	38,950	100,000	105,243	400,000
Grants/Oth	ner 0	0	0	0	0
Total	155,807	38,950	100,000	105,243	400,000

### RFMP RESILIENCY IMPROVEMENTS

### **Project Mission**

Climate resilience improvements at the Raymond Flynn Marine Park.

Managing Department, Boston Planning and Development Agency Status, In Design Location, South Boston Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capit	tal 2,075,000	0	0	0	2,075,000
Grants/O	Other 0	0	0	0	0
Total	2,075,000	0	0	0	2,075,000
<b>Expenditures (Actual</b>	and Planned)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capit	tal 92,303	44,255	250,000	1,688,442	2,075,000
Grants/O	Other 0	0	0	0	0
Total	92,303	44,255	250,000	1,688,442	2,075,000

### STRATEGIC PLANNING AREA TRANSPORTATION STUDY

### **Project Mission**

Analyze transportation capacity and develop conceptual design and cost for future infrastructure improvements for Washington Street in Jamaica Plain/Roxbury, Glovers Corner in Dorchester, and Nubian Square in Roxbury.

Managing Department, Boston Planning and Development Agency Status, Study Underway

Location, Various neighborhoods Operating Impact, No

Authorizations					
				Non Capital	
Source	Existing	FY22	Future	Fund	Total
City Capital	250,000	0	0	0	250,000
Grants/Other	0	0	0	0	0
Total	250,000	0	0	0	250,000
<b>Expenditures (Actual and Plan</b>	ned)				
	Thru				
Source	6/30/20	FY21	FY22	FY23-26	Total
City Capital	166,033	0	83,967	0	250,000
Grants/Other	0	0	0	0	0
Total	166,033	0	83,967	0	250,000

# Consumer Affairs & Licensing Operating Budget

### Kathleen Joyce, Director, Appropriation 114000

### **Department Mission**

The Consumer Affairs & Licensing Department contributes to the overall mission of improving the quality of life in the City of Boston by maintaining safety and order in the restaurant community through the licensing of entertainment activities and monitoring compliance with relevant laws. The office also educates and mediates on behalf of Boston area consumers in order to facilitate successful resolution of consumer related complaints. The Licensing Board grants and regulates various types of alcohol, food licenses and other licenses for restaurants, nightclubs, private clubs, liquor stores. The Licensing Board consists of 3 Commissioners appointed by the Mayor. Boston Police officers support the office and report violations of the alcoholic and other laws of the Commonwealth. The Licensing Board holds hearings on these violations and issues penalties.

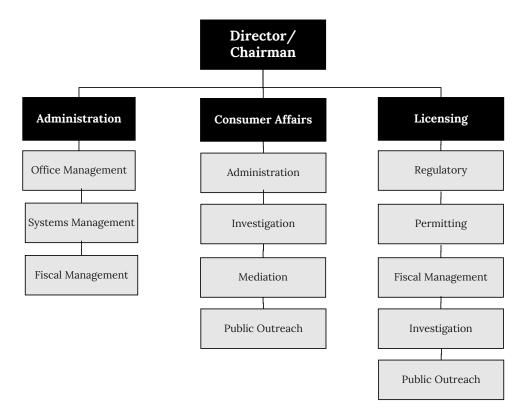
### **Selected Performance Goals**

#### **Consumer Affairs**

- Close cases in a short amount of time for better service to consumers.
- More resolved cases from consumer complaints filed with our department.
- To track cases closed per month.

Operating Budget	Program Name	Total Actual '19	Total Actual '20	Total Approp '21	Total Budget '22
	Consumer Licensing Consumer Affairs Licensing Board	498,850 105,605 617,693	597,537 100,762 662,060	373,007 194,311 930,135	543,213 111,071 1,075,475
	Total	1,222,148	1,360,359	1,497,453	1,729,759
External Funds Budget	Fund Name	Total Actual '19	Total Actual '20	Total Approp '21	Total Budget '22
	Local Consumer Aid Fund	65,004	64,433	64,557	64,557
	Total	65,004	64,433	64,557	64,557
Operating Budget		Actual '19	Actual '20	Approp '21	Budget '22
	Personnel Services Non Personnel	1,174,402 47,746	1,296,933 63,426	1,452,308 45,145	1,585,464 144,295
	Total	1,222,148	1,360,359	1,497,453	1,729,759

# Consumer Affairs & Licensing Operating Budget



### **Authorizing Statutes**

- Enabling Legislation, CBC Ord. §§ 15-5.1-15-5.2.
- Dancing Halls, M.G.L.A. c. 136, § 4.
- Commonly Used Provisions, M.G.L.A. c.140, §§ 177A, 181, 183A, 185H.
- Theatrical Exhibitions and Public Amusements, CBC Ord. §§ 17-13.1-17-13.5.
- Consumer Protection, M.G.L.A. c.93A, §
- 2014 Mass. Acts ch. 287 ss. 71-75B, 84-85, 119,128,130-132 (Gives Mayor appointing authority) 2014 Mass. Acts ch. 287 ss. 71-75B, 84-85, 119,128,130-132 (Gives Mayor appointing authority).
- 2014 Mass. Acts ch. 312 ss. 1-2.
- 2015 Mass. Acts ch. 119 ss. 18-19,32-33.
- M.G.L.A. c. 138 ss. 12,14,15,17,23,34,64 67.
- M.G.L.A. c. 140 ss. 1-7,9-12,22-32,177, 185I.

## **Description of Services**

The Consumer Affairs and Licensing Department is responsible for licensing and regulating all forms of entertainment, alcohol and food within Boston. The Office processes new applications and renewals, inspects premises, and holds hearings on licensing requests and violations. The Office also educates and mediates on behalf of Boston area consumers.

## Department History

Personnel Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
51000 Permanent Employees 51100 Emergency Employees	1,137,086 5,194	1,221,678 2,065	1,433,767 18,541	1,585,464 0	151,697 -18,541
51200 Overtime	0,194	2,063	0,341	0	-18,341 0
51600 Unemployment Compensation	0	0	0	0	0
51700 Workers' Compensation Total Personnel Services	32,122 1,174,402	73,190 1,296,933	0 1,452,308	0 1,585,464	0 133,156
Contractual Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
52100 Communications	3,138	6,720	3,150	6,720	3,570
52200 Utilities	0	0	0	0	0
52400 Snow Removal	0	0	0	0	0
52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures	0	0	0	0	0
52700 Repairs & Service of Equipment	200	200	1,000	950	-50
52800 Transportation of Persons	692	586	800	700	-100
52900 Contracted Services Total Contractual Services	5,514 9,544	4,859 12,365	6,580 11,530	106,500 114,870	99,920 103,340
Supplies & Materials	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
••	-	•			,
53000 Auto Energy Supplies 53200 Food Supplies	0	0	0	0	0
53400 Custodial Supplies	0	0	0	0	0
53500 Med, Dental, & Hosp Supply	0	0	0	0	0
53600 Office Supplies and Materials 53700 Clothing Allowance	19,556 1,000	18,201 1,000	19,050 1,250	16,150 1,250	-2,900 0
53800 Educational Supplies & Mat	1,000	1,000	1,230	1,230	0
53900 Misc Supplies & Materials	0	0	0	0	0
53900 Misc Supplies & Materials Total Supplies & Materials	0 20,556	0 19,201	0 20,300	0 17,400	0 -2,900
		-			
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical	20,556	19,201	20,300	17,400	-2,900
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities	20,556 <b>FY19 Expenditure</b> 3,115 0	19,201  FY20 Expenditure  17,028 0	20,300  FY21 Appropriation  0 0	17,400  FY22 Recommended  0 0	-2,900 Inc/Dec 21 vs 22 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans	20,556  FY19 Expenditure  3,115 0 0	19,201  FY20 Expenditure  17,028  0 0	20,300  FY21 Appropriation  0 0 0 0	17,400  FY22 Recommended  0 0 0 0	-2,900 Inc/Dec 21 vs 22 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities	20,556 <b>FY19 Expenditure</b> 3,115 0	19,201  FY20 Expenditure  17,028 0	20,300  FY21 Appropriation  0 0	17,400  FY22 Recommended  0 0	-2,900 Inc/Dec 21 vs 22 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account	20,556  FY19 Expenditure  3,115 0 0 0 0 0	19,201  FY20 Expenditure  17,028  0  0  0  0  0  0	20,300  FY21 Appropriation  0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 0 0 0 0	-2,900 Inc/Dec 21 vs 22 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	20,556  FY19 Expenditure  3,115 0 0 0 0 11,785	19,201  FY20 Expenditure  17,028  0  0  0  0  12,700	20,300  FY21 Appropriation  0 0 0 0 0 0 13,315	17,400  FY22 Recommended  0 0 0 0 0 0 12,025	-2,900 Inc/Dec 21 vs 22  0 0 0 0 0 0 -1,290
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	20,556  FY19 Expenditure  3,115 0 0 0 0 11,785 14,900	19,201  FY20 Expenditure  17,028  0  0  0  12,700 29,728	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025	-2,900 Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment	20,556  FY19 Expenditure  3,115 0 0 0 11,785 14,900  FY19 Expenditure	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315 FY21 Appropriation	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025 FY22 Recommended	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290 Inc/Dec 21 vs 22
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment	20,556  FY19 Expenditure  3,115 0 0 0 0 11,785 14,900  FY19 Expenditure	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315 FY21 Appropriation  0	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025 FY22 Recommended	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290 Inc/Dec 21 vs 22
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment	20,556  FY19 Expenditure  3,115 0 0 0 11,785 14,900  FY19 Expenditure	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315 FY21 Appropriation	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025 FY22 Recommended	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290 Inc/Dec 21 vs 22
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	20,556  FY19 Expenditure  3,115 0 0 0 11,785 14,900  FY19 Expenditure  0 0 2,746 0	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0 1,102 1,030	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315  FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025  FY22 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290  Inc/Dec 21 vs 22  0 0 0 0 0 0
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	20,556  FY19 Expenditure  3,115 0 0 0 11,785 14,900  FY19 Expenditure  0 0 2,746	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0 0 1,102	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315 FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025  FY22 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290  Inc/Dec 21 vs 22  0 0 0 0
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	20,556  FY19 Expenditure  3,115 0 0 0 11,785 14,900  FY19 Expenditure  0 0 2,746 0	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0 1,102 1,030	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315  FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025  FY22 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290  Inc/Dec 21 vs 22  0 0 0 0 0 0
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment Total Equipment	20,556  FY19 Expenditure  3,115 0 0 0 11,785 14,900  FY19 Expenditure  0 0 2,746 0 2,746	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0 0 1,102 1,030 2,132	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315  FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 12,025 12,025  FY22 Recommended	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	20,556  FY19 Expenditure  3,115 0 0 0 0 11,785 14,900  FY19 Expenditure  0 2,746 0 2,746 FY19 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0 1,102 1,030 2,132  FY20 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,300  FY21 Appropriation  0 0 0 0 0 0 13,315 13,315 13,315  FY21 Appropriation  0 0 0 0 FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025 12,025  FY22 Recommended  0 0 0 FY22 Recommended	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290  Inc/Dec 21 vs 22  0 0 0 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	20,556  FY19 Expenditure  3,115 0 0 0 11,785 14,900  FY19 Expenditure  0 2,746 0 2,746 FY19 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0 1,102 1,030 2,132  FY20 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,300  FY21 Appropriation  0 0 0 0 0 13,315 13,315 13,315  FY21 Appropriation  0 0 0 0 FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025 FY22 Recommended  0 0 0 0 FY22 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	20,556  FY19 Expenditure  3,115 0 0 0 0 11,785 14,900  FY19 Expenditure  0 2,746 0 2,746 FY19 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	19,201  FY20 Expenditure  17,028 0 0 0 12,700 29,728  FY20 Expenditure  0 1,102 1,030 2,132  FY20 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,300  FY21 Appropriation  0 0 0 0 0 0 13,315 13,315 13,315  FY21 Appropriation  0 0 0 0 FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,400  FY22 Recommended  0 0 0 0 0 12,025 12,025 12,025  FY22 Recommended  0 0 0 FY22 Recommended	-2,900  Inc/Dec 21 vs 22  0 0 0 0 0 -1,290 -1,290  Inc/Dec 21 vs 22  0 0 0 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

# Department Personnel

Title	Union Code	Grade	Position	FY22 Salary	Title	Union Code	Grade	Position	FY22 Salary
Adm Asst	SU4	15	1.00	51,809	Exec Dir of Consumer Affairs & Licensing	CDH	NG	1.00	143,393
Admin Asst (Law)	SU4	16	1.00	66,144	Head Administrative Clerk	SU4	14	3.00	178,887
Board Secretary	EXM	NG	1.00	102,280	Lic Invest II	MYG	19	1.00	66,825
Chief of Staff	MYN	NG	1.00	88,677	Prj Manager	MYO	08	1.00	84,970
Commissioner (Cannabis Bd)	EXM	NG	4.00	125,143	Receptionist/Secretary	MYG	14	1.00	43,581
Commissioner (LBD)	CDH	NG	2.00	170,467	Secretary II	MYG	15	1.00	49,202
Consumer Investigator	MYG	17	1.00	58,971	Sr Personnel Officer (PWD)	SE1	06	1.00	90,319
Director	MYO	10	1.00	96,123	Staff Asst III	MYO	07	1.00	70,331
Exec Asst	MYO	06	1.00	70,298	Staff Asst IV	MYO	09	1.00	83,201
					Total			24	1,640,621
					Adjustments				
					Differential Payments				0
					Other				14,843
					Chargebacks				0
					Salary Savings				-70,000
					FY22 Total Request		•	•	1,585,464

# External Funds History

Personnel Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annuity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services	58,521 0 0 0 625 0 0 5,800 58 65,004	64,085 0 0 0 318 0 0 0 0 30 64,433	64,557 0 0 0 0 0 0 0 0 0 0 64,557	64,557 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0
Contractual Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
Supplies & Materials	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
Current Chgs & Oblig	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0
Equipment	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0
Other	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other Grand Total	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0
Grand Total	65,004	64,433	64,557	64,557	0

## External Funds Personnel

Title	Union Code	Grade	Position	FY22 Salary	Title	Union Code	Grade	Position	FY22 Salary
					Staff Asst	MYO	05	1.00	64,557
					Total			1	64,557
					Adjustments				
					Differential Payments				0
					Other				0
					Chargebacks				0
					Salary Savings				0
					FY22 Total Request	•	•		64,557

## Program 1. Consumer Licensing

Kathleen Joyce, Director, Organization 114100

## **Program Description**

The Licensing Program maintains safety and order throughout the City neighborhoods by licensing entertainment activities and maintaining compliance with relevant laws. The Licensing Division processes new applications and renewals, inspects premises and holds hearings on licensing requests and violations. The Licensing Division works closely with the Boston Police Department and neighborhood organizations.

Operating Budget		Actual '19	Actual '20	Approp '21	Budget '22
Personne Non Pers	el Services connel	491,394 7,456	572,251 25,286	364,167 8,840	534,583 8,630
Total		498,850	597,537	373,007	543,213

## Program 2. Consumer Affairs

Kathleen Joyce, Director, Organization 114200

## **Program Description**

The Consumer Affairs Program educates, advocates and mediates on behalf of Boston consumers. The office monitors businesses to deter unfair and deceptive business practices affecting consumers and serves as a resource to the Mayor's Office on consumer issues. The office works closely with the Office of the Attorney General.

Opera	ating Budget		Actual '19	Actual '20	Approp '21	Budget '22
		Personnel Services Non Personnel	102,490 3,115	100,702 60	193,111 1,200	110,471 600
		Total	105,605	100,762	194,311	111,071
Perfo	rmance					
Goal:	Close cases in a she	ort amount of time for better service t	o consumers			
		Performance Measures	Actual '19	Actual '20	Projected '21	Target '22
		Average days until case results are communicated	60	50	50	50
Goal:	More resolved case	es from consumer complaints filed wit	h our department			
		Performance Measures	Actual '19	Actual '20	Projected '21	Target '22
		Money refunded to consumers through CAL mediation	83,461	368,060	250,000	250,000
Goal:	To track cases clos	ed per month				
		Performance Measures	Actual '19	Actual '20	Projected '21	Target '22
		Number of consumer cases closed	799	1,361	600	600

## Program 3. Licensing Board

Kathleen Joyce, Director, Organization 114300

### **Program Description**

The Licensing Program regulates all licenses for retail sales of alcoholic and non-alcoholic beverages, restaurant food, and lodgings. The Licensing Board conducts business hearings, disciplinary hearings, and public meetings. This program performs outreach to the community to inform citizens of the work of the Licensing Board.

Operating Budget	Actual 19	Actual '20	Approp '21	Budget '22
Personnel Services Non Personnel	580,518 37,175	623,980 38,080	895,030 35,105	940,410 135,065
Total	617,693	662,060	930,135	1,075,475

### Performance

**Goal:** To process applications and issue entertainment licenses or other licenses

Performance Measures	Actual '19	Actual '20	Projected '21	Target '22
% non-live entertainment licenses granted in 14 days from application	100%	100%	100%	100%
% of live entertainment licenses granted in statutory time	100%	100%	100%	100%

## External Funds Projects

## **Local Consumer Aid Fund Grant**

## **Project Mission**

This grant from the Massachusetts Attorney General's Office is issued annually to the Mayor's Office of Consumer Affairs and Licensing for mediation and resolution of consumer complaints for residents of the City of Boston.

# Office of Economic Development Operating Budget

### Midori Morikawa, Interim Director, Appropriation 182000

### **Department Mission**

The mission of the Office of Economic Development is to increase accessibility for all Bostonians to share in and benefit from the economic boom in Boston. This includes increasing construction employment opportunities for Boston's residents, minorities and women as well as advocating on behalf of minority and women-owned business enterprises (MWBEs) and small and Boston-based business enterprises (SLBEs) to help them compete for City contracts.

### **Selected Performance Goals**

### **Equity & Inclusion**

• Develop Pathways to Overcome Income and Wealth Disparity.

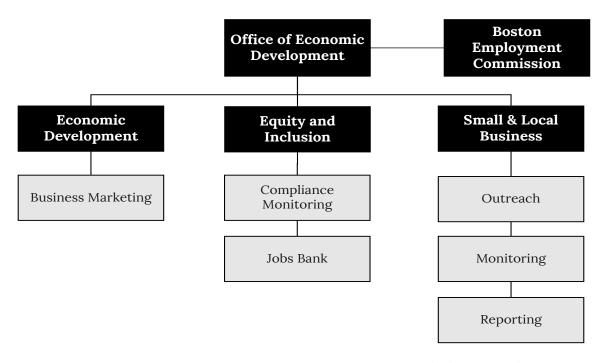
### **Small & Local Business**

- Create an ecosystem that is Open for Business by Attracting, Retaining and helping Companies to Grow.
- Develop Pathways to Overcome Income and Wealth Disparity.

Operating Budget	Program Name	Total Actual '19	Total Actual '20	Total Approp '21	Total Budget '22
	Economic Development	1,773,590	1,640,880	1,031,032	1,420,321
	Equity & Inclusion	705,653	873,288	3,615,901	2,925,230
	Small & Local Business	1,027,096	949,257	756,666	2,156,948
	Total	3,506,339	3,463,425	5,403,599	6,502,499
External Funds	Fund Name	Actual '19	Actual '20	Approp '21	Budget '22
	Boston Cannabis Equity Fund	0	0	123,869	876,131
	CDBG	3,369,718	3,362,387	3,657,163	3,175,9231
	Choice Neighborhood Implementation Grant	0	0	50,000	50,000
	Neighborhood Development Fund	318,296	473,341	287,500	317,500
	Commonwealth Community Compact	30,000	0	0	0
	Down Dudley Event Series	0	5,000	0	0
	EDIC	0	3,113	777,702	412,454
	Regionalization and Efficiency	60,000	0	0	0
	Small Business Relief	0	50,000	0	0
	Total	3,778,014	3,893,841	4,896,233	4,832,009

Operating Budget	Actual '19	Actual '20	Approp '21	Budget '22
Personnel Services Non Personnel	2,566,251 940,088	2,699,783 763,642	3,518,159 1,885,440	3,510,610 2,991,889
Total	3,506,339	3,463,425	5,403,599	6,502,499

# Office of Economic Development Operating Budget



### **Description of Services**

The Office of Economic Development helps support new business development, ensures pathways to careers and seeks to streamline business permitting and licensing. The Office monitors compliance with Equity & Inclusion to increase the level of Boston residents working on construction projects. The Jobs Bank assists Boston residents, minorities and women who are seeking construction employment and contractors who are seeking to employ Boston residents, minorities and women on monitored projects. The Small and Local Business Enterprise program assists City departments to contract with minority and women-owned businesses and small and Boston-based businesses. The Office provides outreach to minority, women, small and local businesses and assistance to City departments. It also monitors the performance of City departments and produces quarterly and annual performance reports. The Office promotes MWBE and SLBE participation on all City of Boston construction projects.

## Department History

Personnel Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
51000 Permanent Employees	2,566,251	2,696,152	3,465,628	3,458,079	-7,549
51100 Emergency Employees 51200 Overtime	0	2,925 0	16,516 0	16,516 0	0
51600 Unemployment Compensation	0	706	0	0	0
51700 Workers' Compensation Total Personnel Services	0 2,566,251	0 2,699,783	36,015 3,518,159	36,015 3,510,610	0 7 540
	, ,		, ,	, ,	-7,549
Contractual Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
52100 Communications 52200 Utilities	10,323	10,949 0	15,714 0	12,750 0	-2,964 0
52400 Snow Removal	0	0	0	0	0
52500 Garbage/Waste Removal	0	0	0	0	0
52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment	21,677 4,628	18,530 373	23,061 9,400	0 10,400	-23,061 1,000
52800 Transportation of Persons	26,877	28,415	5,790	9,612	3,822
52900 Contracted Services	760,839	596,698	1,770,880	2,871,674	1,100,794
Total Contractual Services	824,344	654,965	1,824,845	2,904,436	1,079,591
Supplies & Materials	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
53000 Auto Energy Supplies	0	0	0	0	0
53200 Food Supplies 53400 Custodial Supplies	14,878 0	8,693 0	13,685 0	13,685 0	0
53500 Med, Dental, & Hosp Supply	0	0	0	0	0
53600 Office Supplies and Materials	11,798	21,652	10,000	10,000	0
53700 Clothing Allowance 53800 Educational Supplies & Mat	2,800 0	2,575 0	3,125 0	3,625 0	500 0
33600 Educational Supplies & Mat	U	U	U	· · · · · · · · · · · · · · · · · · ·	()
	0	1,200	1,430		0
53900 Misc Supplies & Materials Total Supplies & Materials	0 29,476	1,200 34,120	1,430 28,240	1,430 28,740	
53900 Misc Supplies & Materials				1,430	0
53900 Misc Supplies & Materials Total Supplies & Materials	29,476	34,120	28,240	1,430 28,740	0 500
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities	29,476 <b>FY19 Expenditure</b> 4,431 0	34,120  FY20 Expenditure  4,684 0	28,240  FY21 Appropriation  0 0	1,430 28,740 FY22 Recommended 0 0	0 500 Inc/Dec 21 vs 22 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans	29,476  FY19 Expenditure  4,431 0 0	34,120  FY20 Expenditure  4,684 0 0	28,240  FY21 Appropriation  0	1,430 28,740 FY22 Recommended	0 500 Inc/Dec 21 vs 22 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities	29,476  FY19 Expenditure  4,431 0 0 0 0 0	34,120  FY20 Expenditure  4,684 0	28,240  FY21 Appropriation  0 0 0 0	1,430 28,740 FY22 Recommended 0 0 0	0 500 Inc/Dec 21 vs 22 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account	29,476  FY19 Expenditure  4,431 0 0 0 0 0 0	34,120  FY20 Expenditure  4,684 0 0 0 0 0 0	28,240  FY21 Appropriation  0 0 0 0 0 0 0 0 0	1,430 28,740 FY22 Recommended  0 0 0 0 0 0 0 0	0 500 Inc/Dec 21 vs 22 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	29,476  FY19 Expenditure  4,431 0 0 0 0 0 36,070	34,120  FY20 Expenditure  4,684 0 0 0 0 40,632	28,240  FY21 Appropriation  0 0 0 0 0 0 28,155	1,430 28,740 FY22 Recommended  0 0 0 0 0 0 0 54,513	0 500 Inc/Dec 21 vs 22 0 0 0 0 0 0 0 26,358
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501	34,120  FY20 Expenditure  4,684 0 0 0 0 40,632 45,316	28,240  FY21 Appropriation  0 0 0 0 0 0 28,155 28,155	1,430 28,740 FY22 Recommended  0 0 0 0 0 0 54,513 54,513	0 500 Inc/Dec 21 vs 22 0 0 0 0 0 0 26,358 26,358
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure	34,120  FY20 Expenditure  4,684 0 0 0 40,632 45,316  FY20 Expenditure	28,240  FY21 Appropriation  0 0 0 0 0 0 28,155 28,155 FY21 Appropriation	1,430 28,740 FY22 Recommended  0 0 0 0 0 0 54,513 54,513 FY22 Recommended	0 500 Inc/Dec 21 vs 22 0 0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501	34,120  FY20 Expenditure  4,684 0 0 0 0 40,632 45,316	28,240  FY21 Appropriation  0 0 0 0 0 0 28,155 28,155	1,430 28,740 FY22 Recommended  0 0 0 0 0 0 54,513 54,513	0 500 Inc/Dec 21 vs 22 0 0 0 0 0 0 26,358 26,358
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure  0 0 12,426	34,120  FY20 Expenditure  4,684 0 0 0 0 40,632 45,316  FY20 Expenditure  0 0 17,955	28,240  FY21 Appropriation  0 0 0 0 0 0 28,155 28,155  FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,430 28,740  FY22 Recommended  0 0 0 0 0 54,513 54,513 FY22 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 500 Inc/Dec 21 vs 22 0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure  0 0 12,426 33,341	34,120  FY20 Expenditure  4,684 0 0 0 0 40,632 45,316  FY20 Expenditure  0 17,955 11,286	28,240  FY21 Appropriation  0 0 0 0 0 0 28,155 28,155  FY21 Appropriation  0 0 0 0 4,200	1,430 28,740  FY22 Recommended  0 0 0 0 0 0 54,513 54,513  FY22 Recommended  0 0 0 4,200	0 500  Inc/Dec 21 vs 22  0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22  0 0 0 0
Total Supplies & Materials  Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment Total Equipment	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure  0 0 12,426 33,341 45,767	34,120  FY20 Expenditure  4,684  0 0 0 40,632 45,316  FY20 Expenditure  0 0 17,955 11,286 29,241	28,240  FY21 Appropriation  0 0 0 0 0 28,155 28,155  FY21 Appropriation  0 0 0 4,200 4,200	1,430 28,740 FY22 Recommended  0 0 0 0 0 0 54,513 54,513 FY22 Recommended  0 0 0 4,200 4,200	0 500  Inc/Dec 21 vs 22  0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22  0 0 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment Total Equipment  Other	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure  0 0 12,426 33,341 45,767  FY19 Expenditure	34,120  FY20 Expenditure  4,684 0 0 0 40,632 45,316  FY20 Expenditure  0 17,955 11,286 29,241  FY20 Expenditure	28,240  FY21 Appropriation  0 0 0 0 0 28,155 28,155  FY21 Appropriation  0 0 4,200 4,200 4,200 FY21 Appropriation	1,430 28,740  FY22 Recommended  0 0 0 0 0 54,513 54,513  FY22 Recommended  0 4,200 4,200 4,200 FY22 Recommended	0 500  Inc/Dec 21 vs 22  0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure  0 12,426 33,341 45,767  FY19 Expenditure	34,120  FY20 Expenditure  4,684 0 0 0 0 40,632 45,316  FY20 Expenditure  0 17,955 11,286 29,241  FY20 Expenditure	28,240  FY21 Appropriation  0 0 0 0 0 28,155 28,155  FY21 Appropriation  0 0 4,200 4,200 4,200 FY21 Appropriation	1,430 28,740  FY22 Recommended  0 0 0 0 0 54,513 54,513 FY22 Recommended  0 4,200 4,200 FY22 Recommended	0 500  Inc/Dec 21 vs 22  0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment Total Equipment  Other	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure  0 0 12,426 33,341 45,767  FY19 Expenditure	34,120  FY20 Expenditure  4,684 0 0 0 40,632 45,316  FY20 Expenditure  0 17,955 11,286 29,241  FY20 Expenditure	28,240  FY21 Appropriation  0 0 0 0 0 28,155 28,155  FY21 Appropriation  0 0 4,200 4,200 4,200 FY21 Appropriation	1,430 28,740  FY22 Recommended  0 0 0 0 0 54,513 54,513  FY22 Recommended  0 4,200 4,200 4,200 FY22 Recommended	0 500  Inc/Dec 21 vs 22  0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	29,476  FY19 Expenditure  4,431 0 0 0 0 36,070 40,501  FY19 Expenditure  0 12,426 33,341 45,767  FY19 Expenditure  0 0 0	34,120  FY20 Expenditure  4,684 0 0 0 0 40,632 45,316  FY20 Expenditure  0 17,955 11,286 29,241  FY20 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	28,240  FY21 Appropriation  0 0 0 0 0 0 28,155 28,155  FY21 Appropriation  0 0 4,200 4,200 4,200 FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,430 28,740  FY22 Recommended  0 0 0 0 0 0 54,513 54,513 FY22 Recommended  0 0 4,200 4,200 FY22 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 500  Inc/Dec 21 vs 22  0 0 0 0 0 26,358 26,358 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

# Department Personnel

Title	Union Code	Grade	Position	FY22 Salary	Title	Union Code	Grade	Position	FY22 Salary
Adm Asst	SU4	15	1.00	61,761	Prin Admin Assistant	SE1	08	1.00	108,468
	SU4	16	2.00	151,283	Prin AdminAssistant Prin AdminAsst	EXM	08	1.00	105,822
Admin Asst (M/Wbe) Admin Manager	MYO	09	1.00	89,562	Prin Research Analyst	SE1	06	1.00	90,319
Administ.Assist	EXM	19	0.10	6,189	· ·	SU4	10	1.00	
	EXM	NG	1.00	96,835	Principal Clerk	SU2	19	0.30	51,838 21,416
Dep Dir	SU2	24	0.10	7,230	Prog Asst	SE1	06	1.00	
Design Services Manager				,	Sr Adm Analyst				87,060
Dir of Outreach & Engagement		NG	1.00	105,141	Sr Adm Asst (WC)	SE1	06	1.00	90,319
Director of Operations	MYO	12 NG	1.00	73,915	Sr Business Manager	SU2	23	0.20	15,479
Economic Development Chief	CDH	NG	1.00	161,442	Sr Neigh Business Mgr	SU2	24	0.10	10,545
International Partnerships Mgr		NG	1.00	91,984	Sr Program Manager	SU2	23	0.10	9,755
Mobile Enterprises Mgr	MYO	09	1.00	67,133	Sr Research Analyst (BRJP)	SU4	18	7.00	596,954
Neighborhood Business Manager	SU2	22	0.60	47,288	Sr. Research Analyst	SE1	03	2.00	120,627
Operations Manager	EXM	25	0.10	9,813	Staff - Asst	MYN	NG	1.00	95,515
Operations Mgr	EXM	NG	1.00	80,921	Staff Assist I	MYO	04	1.00	58,624
Operations Specialist	MYN	NG	0.10	11,476	Staff Asst IV	MYO	09	1.00	87,022
Prin Accountant	SU4	16	1.00	75,815	Staff Asst IV	MYO	12	2.00	205,357
					Total			34	2,892,908
					Adjustments				
					Differential Payments				0
					Other				575,175
					Chargebacks				0
					Salary Savings				-10,000
					FY22 Total Request	•	•	•	3,458,083

# External Funds History

Personnel Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annuity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services	1,080,208 0 0 0 145,839 103,421 0 0 0 12,549 1,342,017	1,104,881 0 0 0 144,652 86,236 0 0 0 12,990 1,348,759	1,637,756 0 0 0 8,833 5,300 0 0 0 854 1,652,743	1,907,372 0 0 0 35,328 21,196 0 0 0 3,415 1,967,311	269,617 0 0 0 26,495 15,896 0 0 0 2,561 314,569
Contractual Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 0 0 0 2,829 2,426,589 2,429,418	0 0 0 0 0 0 2,478 2,534,404 2,536,882	0 0 0 0 0 0 2,520 3,235,971 3,238,491	0 0 0 0 0 0 0 0 2,859,034 2,859,034	0 0 0 0 0 0 -2,520 -376,937 -379,457
Supplies & Materials	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials	0 0 0 0 0 2,700 0	0 5,000 0 0 0 2,925 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0
rotal supplies of Materials	2,700	7,925	0	0	0
Current Chgs & Oblig	2,700 FY19 Expenditure	7,925 FY20 Expenditure	O FY21 Appropriation	0 FY22 Recommended	0 Inc/Dec 21 vs 22
	,	,		-	
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	6 0 0 0 0 0 0 0 275	6 0 0 0 0 0 0 0 275	FY21 Appropriation  0 0 0 0 0 0 0 5,000	FY22 Recommended  0 0 0 0 0 0 5,664	Inc/Dec 21 vs 22  0 0 0 0 0 0 0 664
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	6 0 0 0 0 0 0 0 275 275	FY20 Expenditure  0 0 0 0 0 275 275	FY21 Appropriation  0 0 0 0 0 5,000 5,000	FY22 Recommended  0 0 0 0 0 0 5,664 5,664	0 0 0 0 0 0 0 0 664 664
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	6 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY20 Expenditure  0 0 0 0 0 275 275  FY20 Expenditure  0 0 0 0 0	FY21 Appropriation  0 0 0 0 5,000 5,000  FY21 Appropriation  0 0 0 0	FY22 Recommended  0 0 0 0 0 5,664 5,664 FY22 Recommended	Inc/Dec 21 vs 22  0 0 0 0 0 0 664 664 1nc/Dec 21 vs 22  0 0 0 0
Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	FY19 Expenditure  0 0 0 0 275 275  FY19 Expenditure  0 0 2,095 1,510 3,605	FY20 Expenditure  0 0 0 0 275 275  FY20 Expenditure  0 0 0 0 0 0	FY21 Appropriation  0 0 0 0 5,000 5,000  FY21 Appropriation  0 0 0 0 0 0	FY22 Recommended  0 0 0 0 5,664 5,664  FY22 Recommended	Inc/Dec 21 vs 22  0 0 0 0 0 664 664 Inc/Dec 21 vs 22  0 0 0 0 0

## External Funds Personnel

Title	Union Code	Grade	Position	FY22 Salary	Title	Union Code	Grade	Position	FY22 Salary
Admin Asst	EXM	19	0.90	55,698	Neighborhood Business Manager	SU2	22	5.40	429,115
Admin Manager	MYO	09	1.00	67,133	Operations Manager	EXM	25	0.90	88,314
Design Services Manager	SU2	24	0.90	65,073	Operations Specialist	MYN	NG	0.90	103,283
Dir-Economic Development Policy	MYO	13	1.00	94,258	Prog Asst	SU2	19	2.70	192,741
Director	EXM	NG	1.00	125,143	Sr Business Manager	SU2	23	1.80	142,467
Director of Business Strategy	MYO	13	1.00	113,686	Sr Neigh Business Mgr	SU2	24	0.90	94,904
Economic Develop Policy Analyst	EXM	NG	1.00	70,942	Sr Program Manager	SU2	23	0.90	87,795
International Bus Strategy Mgr	EXM	NG	1.00	81,405	Staff Asstistant I	MYN	NG	1.00	52,163
					Total			24	1,864,119
					Adjustments				
					Differential Payments				0
					Other				43,253
					Chargebacks				0
					Salary Savings				0
					FY22 Total Request				1,907,372

## Program 1. Economic Development

Midori Morikawa, Manager, Organization 182100

### **Program Description**

The Economic Development Program will focus on fostering economic development in all of Boston's neighborhoods through marketing Boston on a national and international scale; ensuring access to employment, pathways to careers, and strong job growth; streamlining licensing and permitting processes; and supporting small businesses.

Operating Budget		Actual '19	Actual '20	Approp '21	Budget '22
	Personnel Services Non Personnel	1,319,201 454,389	1,449,227 191,653	938,093 92,939	1,329,037 91,284
	Total	1,773,590	1,640,880	1,031,032	1,420,321

## Program 2. Equity & Inclusion

Celina Barrios-Millner, Manager, Organization 182200

### **Program Description**

The mission of Equity & Inclusion is to increase the employment opportunities for Boston's residents, minorities, and women. The Boston Residents Jobs Ordinance sets goals on construction-related projects funded by or approved by the City. The ordinance stated goals aim to have 51% of the work hours performed by Boston residents, 40% by people of color, and 12% by women on a trade-by-trade basis.

Operating Budget	Actual '19	Actual '20	Approp '21	Budget '22
Personnel Services Non Personnel	677,403 28,250	644,818 228,470	2,271,691 1,344,210	1,428,826 1,496,404
Total	705,653	873,288	3,615,901	2,925,230

Performance

**Goal:** Develop Pathways to Overcome Income and Wealth Disparity

Performance Measures	Actual '19	Actual '20	Projected '21	Target '22
% of work hours performed by Boston residents	31%	26%	27%	51%
% of work hours performed by people of color	50.3%	37%	39%	40%
% of work hours performed by women	5.1%	7%	7%	12%

## Program 3. Small & Local Business

Natalia Urtubey, Manager, Organization 182300

### **Program Description**

The Small and Local Business Program encourages, assists, and provides opportunities for minority and women-owned businesses and small and Boston-based businesses to participate in the City's contracting arena as well as in the broader Boston area economy. The program assists City departments to increase both the number of City contracts and the dollars awarded to those businesses on goods and services contracts and construction contracts.

Operating Budget	Actual '19	Actual '20	Approp '21	Budget '22
Personnel Services Non Personnel	569,647 457,449	605,738 343,519	308,375 448,291	752,747 1,404,201
Total	1,027,096	949,257	756,666	2,156,948

### Performance

**Goal:** Create an ecosystem that is Open for Business by Attracting, Retaining and helping Companies to Grow

Performance Measures	Actual '19	Actual '20	Projected '21	Target '22
# of businesses assisted	5,112	3,577	3,500	3,500
# of new businesses open as a result of Small Business Assistance	116	24	25	25
# of projects completed	85	146	100	120
% Main Streets storefronts occupied	95%	94.5%	95%	92%
Funds leveraged - private dollars invested	1,441,187	643,857	100,000	150,000

**Goal:** Develop Pathways to Overcome Income and Wealth Disparity

Performance Measures	Actual '19	Actual '20	Projected '21	Target '22
# of jobs created through Small Business Programs	540	166	150	150
# of M/WBE firms certified	32	15	18	35
# of MBE firms certified	16	22	29	25
# of MWBE companies with City of Boston Contracts	191	187	TBR	TBR
# of VBE firms recognized	1	1	2	2
# of WBE firms certified	15	16	28	25
City of Boston money spent with MWBE contracts		51,611,091	TBR	TBR

## External Funds Projects

### **Boston Cannabis Equity Fund**

### **Project Mission**

The Boston Cannabis Equity Fund was established by the Ordinance Establishing Equitable Regulation of the Cannabis Industry in the City of Boston" This fund will make resources and technical assistance available for equity applicants and licensees to establish and operate a cannabis business in the City of Boston.

### **CDBG**

### **Project Mission**

The Community Development Block Grant (CDBG) is an annual entitlement grant from the U.S. Department of Housing and Urban Development to the City of Boston designed to fund a variety of neighborhood development activities. At least 70 percent of CDBG funds must be used to benefit low- and moderate-income households. CDBG funds are used to produce and preserve affordable housing, revitalize neighborhood commercial districts, assist the renovation of non-profit facilities, improve vacant lots, promote and monitor fair housing activities, and assist non-profit organizations in the operation of emergency shelters, health care, child care, youth and adult literacy programs. CDBG funds cannot be used for general government services or to replace funding cuts from existing public service activities. The CDBG awards for FY17, FY18, and FY19 were \$15,958,081, \$15,761,309, and \$17,229,498 respectively. The FY20 award was \$17,146,361, and the FY21 award is \$17,437,636.

### Choice Neighborhoods Implementation Grant

### **Project Mission**

The Choice Neighborhood Implementation Grant is a competitive grant from the U.S. Department of Housing and Urban Development. The \$30 million grant was awarded to the Boston Housing Authority (BHA) for the redevelopment of the Whittier Street public housing development. With DND as the lead, several City of Boston departments are responsible for administering the \$4 million neighborhood improvements portion of the grant, which includes road improvements, open space projects, art projects, first-time homebuyer assistance, business assistance, and educational assistance. The grant started on 8/15/17 and ends on 9/30/23.

### Commonwealth Community Compact

### **Project Mission**

The Community Compact is a voluntary, mutual agreement entered into between the Baker-Polito Administration and individual cities and towns of the Commonwealth. In a Community Compact, a community will agree to implement at least one best practice that they select from across a variety of areas. The community's chosen best practice(s) will be reviewed between the Commonwealth and the municipality to ensure that the best practice(s) chosen are unique to the municipality and reflect needed areas of improvement. Once approved, the written agreement will be generated and signed by both the municipality and the Commonwealth. The Compact also articulates the commitments the Commonwealth will make on behalf of all communities.

### **EDIC**

### **Project Mission**

Funded by the Economic Development and Industrial Corporation (EDIC), this program will support the operational needs of the Office of Economic Development. This multi-year project will award the department \$500,000 each year over the next three years.

### Regionalization and Efficiency Study

### **Project Mission**

The purpose of the Efficiency and Regionalization competitive grant program is to provide financial support for governmental entities interested in implementing regionalization and other efficiency initiatives that allow for long-term sustainability. Grant awards provided by Massachusetts Department of Revenue - Division of Local Services provided one-time funds to assist in the planning and implementation of regionalization and other efficiency initiatives that support long-term municipal sustainability

### **Small Business Relief**

### **Project Mission**

Funding provided by the Massachusetts Attorney General's Office was included as part of the larger 'Small Business Relief Fund' that provided emergency grants to City businesses and business owners who have been critically impacted by the COVID-19 pandemic.

### Neighborhood Development Fund

### **Project Mission**

The Neighborhood Development Fund receives revenue from the repayment of Urban Development Action Grant (UDAG) loans to the City. Funds can be used for eligible HUD Title I activities which are somewhat less restrictive than CDBG regulations.

# Office of Tourism Operating Budget

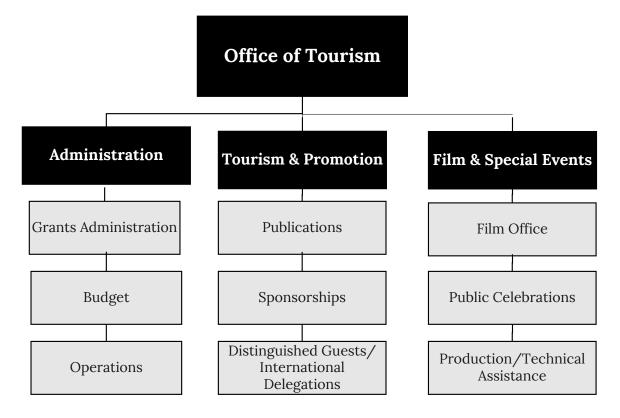
## Kate Davis, Director, Appropriation 416000

## **Department Mission**

The mission of the Office of Tourism is to advance tourism in Boston and promote participation in public celebrations.

Operating Budget	Program Name	Total Actual '19	Total Actual '20	Total Approp '21	Total Budget '22
	Administration	501,048	501,366	505,606	1,520,749
	Film & Special Events	740,761	785,528	1,033,385	864,511
	Tourism	92,000	78,415	112,982	118,070
	Total	1,333,809	1,365,309	1,651,973	2,503,330
External Funds Budget	Fund Name	Total Actual '19	Total Actual '20	Total Approp '21	Total Budget '22
	City Hall Plaza Fund	45,010	124,677	150,000	50,000
	Total	45,010	124,677	150,000	50,000
Operating Budget		Actual 19	Actual '20	Approp '21	Budget '22
	Personnel Services	765,217	804,484	842,233	866,901
	Non Personnel	568,592	560,825	809,740	1,636,429
	Total	1,333,809	1,365,309	1,651,973	2,503,330

## Office of Tourism Operating Budget



## **Authorizing Statutes**

• Enabling Legislation, CBC Ord. §§ 15-3.1-15-3.2.

## **Description of Services**

The Office of Tourism serves Boston's residents, visitors, and the tourism industry in the following ways: producing year-round events including festivals, concerts, exhibitions, and public celebrations both downtown and in Boston's neighborhoods; supporting film and television production through Boston Film Bureau with permitting, location assistance, and coordination with local and state agencies; providing technical assistance to neighborhood based groups with event production; promoting Boston as a desirable destination for visitors, conventions, and family-oriented sporting events such as amateur collegiate, and Olympic tournaments.

# Department History

Personnel Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
51000 Permanent Employees	722,886	776,579	745,233	769,901	24,668
51100 Emergency Employees 51200 Overtime	42,331 0	27,905 0	97,000 0	97,000 0	0
51600 Unemployment Compensation	0	0	0	0	0
51700 Workers' Compensation Total Personnel Services	765 217	0	0	0	0
	765,217	804,484	842,233	866,901	24,668
Contractual Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
52100 Communications 52200 Utilities	17,490 0	12,237 0	18,400 0	18,400 0	0
52400 Snow Removal	0	0	0	0	0
52500 Garbage/Waste Removal	0	0	0	0	0
52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment	0 2,663	0 2,718	0 3,440	0 3,440	0
52800 Transportation of Persons	3,800	5,507	0,110	0,110	0
52900 Contracted Services	216,483	244,081	470,520	1,270,540	800,020
Total Contractual Services	240,436	264,543	492,360	1,292,380	800,020
Supplies & Materials	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
53000 Auto Energy Supplies	1,160	706	1,180	849	-331
53200 Food Supplies 53400 Custodial Supplies	9,870 0	10,649	12,500 0	14,500 0	2,000
53500 Med, Dental, & Hosp Supply	0	0	0	0	0
53600 Office Supplies and Materials	2,099	4,541	2,400	2,400	0
53700 Clothing Allowance 53800 Educational Supplies & Mat	0	0	0	0	0
	Ü	U	· ·	· ·	· ·
53900 Misc Supplies & Materials	0	0	0	0	0
53900 Misc Supplies & Materials Total Supplies & Materials	0 13,129	0 15,896	0 16,080	0 17,749	0 1,669
		-			
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical	13,129	15,896	16,080	17,749	1,669
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities	13,129  FY19 Expenditure  0 0	15,896  FY20 Expenditure  0 0	16,080  FY21 Appropriation  0 0	17,749  FY22 Recommended  0 0	1,669 Inc/Dec 21 vs 22 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans	13,129  FY19 Expenditure  0	15,896  FY20 Expenditure  0	16,080  FY21 Appropriation  0	17,749  FY22 Recommended  0	1,669 Inc/Dec 21 vs 22 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities	13,129  FY19 Expenditure  0 0 0 0 0 0 0	15,896  FY20 Expenditure  0 0 0 0 0 0 0	16,080  FY21 Appropriation  0 0 0 0	17,749  FY22 Recommended  0 0 0 0 0 0 0	1,669 Inc/Dec 21 vs 22  0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account	13,129  FY19 Expenditure  0 0 0 0 0 0 0 0	15,896  FY20 Expenditure  0 0 0 0 0 0 0 0	16,080  FY21 Appropriation  0 0 0 0 0 0 0 0 0	17,749  FY22 Recommended  0 0 0 0 0 0 0 0 0	1,669 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	13,129  FY19 Expenditure  0 0 0 0 0 0 0	15,896  FY20 Expenditure  0 0 0 0 0 0 0	16,080  FY21 Appropriation  0 0 0 0 0 0 0	17,749  FY22 Recommended  0 0 0 0 0 0 0	1,669 Inc/Dec 21 vs 22  0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	13,129  FY19 Expenditure  0 0 0 0 0 0 0 56,167	15,896  FY20 Expenditure  0 0 0 0 0 0 0 56,406	16,080  FY21 Appropriation  0 0 0 0 0 0 0 0 60,550	17,749  FY22 Recommended  0 0 0 0 0 0 0 60,550	1,669 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment	13,129  FY19 Expenditure  0 0 0 0 0 0 56,167 56,167	15,896  FY20 Expenditure  0 0 0 0 0 0 56,406 56,406	16,080  FY21 Appropriation  0 0 0 0 0 0 0 60,550 60,550	17,749  FY22 Recommended  0 0 0 0 0 0 0 60,550 60,550	1,669 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase	13,129  FY19 Expenditure  0 0 0 0 0 0 56,167 56,167 FY19 Expenditure  0 0	15,896  FY20 Expenditure  0 0 0 0 0 0 56,406 56,406 FY20 Expenditure  0 0	16,080  FY21 Appropriation  0 0 0 0 0 0 60,550 60,550	17,749  FY22 Recommended  0 0 0 0 0 0 0 60,550 60,550  FY22 Recommended  0 0 0	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 Inc/Dec 21 vs 22  0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	13,129  FY19 Expenditure  0 0 0 0 0 0 56,167 56,167  FY19 Expenditure  0 0 0 0	15,896  FY20 Expenditure  0 0 0 0 0 0 56,406 56,406  FY20 Expenditure  0 0 0 0	16,080  FY21 Appropriation  0 0 0 0 0 0 60,550 60,550  FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,749  FY22 Recommended  0 0 0 0 0 0 60,550 60,550  FY22 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	13,129  FY19 Expenditure  0 0 0 0 0 0 56,167 56,167  FY19 Expenditure  0 0 0 1,676	15,896  FY20 Expenditure  0 0 0 0 0 0 56,406 56,406  FY20 Expenditure  0 0 0 17,688	16,080  FY21 Appropriation  0 0 0 0 0 0 60,550 60,550  FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	17,749  FY22 Recommended  0 0 0 0 0 0 60,550 60,550  FY22 Recommended  0 0 0 0 2,000	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	13,129  FY19 Expenditure  0 0 0 0 0 56,167 56,167  FY19 Expenditure  0 0 0 1,676 1,676	15,896  FY20 Expenditure  0 0 0 0 0 56,406 56,406  FY20 Expenditure  0 0 0 17,688 17,688	16,080  FY21 Appropriation  0 0 0 0 0 0 60,550 60,550  FY21 Appropriation  0 0 0 2,000 2,000	17,749  FY22 Recommended  0 0 0 0 0 0 60,550 60,550  FY22 Recommended	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 Inc/Dec 21 vs 22
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment Total Equipment  Other	13,129  FY19 Expenditure  0 0 0 0 0 0 56,167 56,167 FY19 Expenditure  0 0 1,676 1,676 FY19 Expenditure	15,896  FY20 Expenditure  0 0 0 0 0 0 56,406 56,406 FY20 Expenditure  0 0 17,688 17,688 FY20 Expenditure	16,080  FY21 Appropriation  0 0 0 0 0 0 0 60,550 60,550  FY21 Appropriation  0 2,000 2,000  FY21 Appropriation	17,749  FY22 Recommended  0 0 0 0 0 0 60,550 60,550  FY22 Recommended  0 0 2,000 2,000 FY22 Recommended	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 Inc/Dec 21 vs 22  0 0 0 Inc/Dec 21 vs 22
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other	13,129  FY19 Expenditure  0 0 0 0 0 0 56,167 56,167 FY19 Expenditure  0 0 0 1,676 1,676 FY19 Expenditure	15,896  FY20 Expenditure  0 0 0 0 0 0 56,406 56,406 56,406  FY20 Expenditure  0 0 17,688 17,688 17,688 FY20 Expenditure	16,080  FY21 Appropriation  0 0 0 0 0 0 0 60,550 60,550  FY21 Appropriation  0 2,000 2,000 2,000 FY21 Appropriation	17,749  FY22 Recommended  0 0 0 0 0 0 60,550 60,550  FY22 Recommended	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 Inc/Dec 21 vs 22
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	13,129  FY19 Expenditure  0 0 0 0 0 0 56,167 56,167 FY19 Expenditure  0 0 1,676 1,676 FY19 Expenditure	15,896  FY20 Expenditure  0 0 0 0 0 0 0 56,406 56,406 56,406  FY20 Expenditure  0 0 17,688 17,688 17,688 FY20 Expenditure  206,292 0 0	16,080  FY21 Appropriation  0 0 0 0 0 0 0 60,550 60,550  FY21 Appropriation  0 2,000 2,000  FY21 Appropriation	17,749  FY22 Recommended  0 0 0 0 0 0 0 60,550 60,550  FY22 Recommended  0 0 2,000 2,000 FY22 Recommended	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 Inc/Dec 21 vs 22  0 0 0 Inc/Dec 21 vs 22  25,000
Total Supplies & Materials  Current Chgs & Oblig  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	13,129  FY19 Expenditure  0 0 0 0 0 0 0 56,167 56,167 FY19 Expenditure  0 0 1,676 1,676 FY19 Expenditure  257,184 0	15,896  FY20 Expenditure  0 0 0 0 0 0 56,406 56,406 56,406  FY20 Expenditure  0 0 17,688 17,688 17,688 FY20 Expenditure  206,292 0	16,080  FY21 Appropriation  0 0 0 0 0 0 0 0 60,550 60,550  FY21 Appropriation  0 2,000 2,000 FY21 Appropriation  238,750 0	17,749  FY22 Recommended  0 0 0 0 0 0 0 60,550 60,550  FY22 Recommended  0 2,000 2,000 FY22 Recommended  263,750 0	1,669  Inc/Dec 21 vs 22  0 0 0 0 0 0 0 0 Inc/Dec 21 vs 22  0 0 0 Inc/Dec 21 vs 22  25,000 0

# Department Personnel

Title	Union Code	Grade	Position	FY22 Salary	Title	Union Code	Grade	Position	FY22 Salary
AdminAsst	MYO	03	1.00	F2 164	Duaduation (Stage Manager	MYO	05	1.00	64 557
				53,164	Production/Stage Manager				64,557
Dir of Administration & Financ		09	1.00	91,375	Staff - Asst	MYN	NG	1.00	90,247
Director	BCH	10	1.00	100,275	Staff Assist I	MYO	04	1.00	58,624
Directr	CDH	NG	1.00	100,275	Staff Asst III	MYO	07	1.00	61,006
Manager-Marketing&Vistors Srvc	MYO	09	1.00	72,220	Technical Manager	MYO	05	1.00	64,557
					Total			10	756,300
					Adjustments				
					Differential Payments				0
					Other				13,600
					Chargebacks				0
					Salary Savings				0
					FY22 Total Request				769,900

# External Funds History

Personnel Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
51000 Permanent Employees 51100 Emergency Employees 51200 Overtime	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annuity 51600 Unemployment Compensation	0 0 0	0 0 0 0	0 0 0	0 0 0 0	0 0 0
51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
Total Personnel Services	0	0	0	0	0
Contractual Services	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
52100 Communications 52200 Utilities 52400 Snow Removal	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
52800 Transportation of Persons 52900 Contracted Services	0 12,152	0 637	0 150,000	0 50,000	-100,000
Total Contractual Services  Supplies & Materials	12,152 FY19 Expenditure	637 FY20 Expenditure	150,000 FY21 Appropriation	50,000 FY22 Recommended	-100,000 Inc/Dec 21 vs 22
	0	0	0	0	0
53000 Auto Energy Supplies 53200 Food Supplies	0	4,815	0	0	0
53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply	0	0	0	0	0
53600 Office Supplies and Materials 53700 Clothing Allowance	0	0	0	0	0
53800 Educational Supplies & Mat	0	0	0	0	0
53900 Misc Supplies & Materials Total Supplies & Materials	3,415 3,415	3,297 8,112	0	0	0
Current Chgs & Oblig	FY19 Expenditure	FY20 Expenditure	FY21 Appropriation	FY22 Recommended	Inc/Dec 21 vs 22
54300 Workers' Comp Medical	0	0	0	0	0
54400 Legal Liabilities 54600 Current Charges H&I	0	0	0	0	0
54700 Indemnification	0	0			_
54800 Reserve Account		0	0	0	0
54800 Reserve Account 54900 Other Current Charges	0	0 2,700	0 0	0	0
54900 Other Current Charges Total Current Chgs & Oblig	0 0 0	0 2,700 2,700	0 0 0	0 0 0	0 0 0
54900 Other Current Charges Total Current Chgs & Oblig  Equipment	0 0 0 FY19 Expenditure	0 2,700 2,700 FY20 Expenditure	0 0 0 FY21 Appropriation	0 0 0 FY22 Recommended	0 0 0 Inc/Dec 21 vs 22
54900 Other Current Charges Total Current Chgs & Oblig	0 0 0	0 2,700 2,700	0 0 0	0 0 0	0 0 0
54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	0 0 0 FY19 Expenditure 0 0	0 2,700 2,700 <b>FY20 Expenditure</b> 0 0 0	0 0 0 0 <b>FY21 Appropriation</b> 0 0	0 0 0 0 <b>FY22 Recommended</b> 0 0	0 0 0 Inc/Dec 21 vs 22 0 0
54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase	0 0 0 0 <b>FY19 Expenditure</b>	0 2,700 2,700 <b>FY20 Expenditure</b> 0 0	0 0 0 0 <b>FY21 Appropriation</b>	0 0 0 0 <b>FY22 Recommended</b>	0 0 0 Inc/Dec 21 vs 22 0 0
54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 0 0 <b>FY19 Expenditure</b> 0 0 0	0 2,700 2,700 <b>FY20 Expenditure</b> 0 0 0	0 0 0 0 <b>FY21 Appropriation</b> 0 0 0	0 0 0 0 <b>FY22 Recommended</b> 0 0 0	0 0 0 Inc/Dec 21 vs 22 0 0 0
54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation	0 0 0 0 FY19 Expenditure 0 0 0 0 0 0 FY19 Expenditure	0 2,700 2,700 FY20 Expenditure  0 0 0 0 0 0 0 0 FY20 Expenditure	0   0   0   0   0   0   0   0   0   0	0 0 0 0 FY22 Recommended 0 0 0 0 0 FY22 Recommended	0 0 0 Inc/Dec 21 vs 22 0 0 0 0 0 Inc/Dec 21 vs 22
54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other	0 0 0 FY19 Expenditure 0 0 0 0 0 FY19 Expenditure	0 2,700 2,700 <b>FY20 Expenditure</b> 0 0 0 0 0	FY21 Appropriation  0 0 0 0 0 0 0 0 0 0 FY21 Appropriation	0 0 0 0 FY22 Recommended	0 0 0 Inc/Dec 21 vs 22 0 0 0 0 0 0 Inc/Dec 21 vs 22
54900 Other Current Charges Total Current Chgs & Oblig  Equipment  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  Other  56200 Special Appropriation 57200 Structures & Improvements	0 0 0 0 FY19 Expenditure 0 0 0 0 0 0 FY19 Expenditure 29,443 0	0 2,700 2,700  FY20 Expenditure  0 0 0 0 0 0 0  FY20 Expenditure  113,228 0	0   0   0   0   0   0   0   0   0   0	0	0 0 0 Inc/Dec 21 vs 22 0 0 0 Inc/Dec 21 vs 22

# Program 1. Administration

Sean O'Connor, Manager, Organization 416100

## **Program Description**

The Administration Program provides administrative, financial, and personnel support for the department. The Program builds partnerships to support and strengthen the City's cultural life.

Operating Budget	Actual '19	Actual '20	Approp '21	Budget '22
Personnel Services Non Personnel	454,128 46,920	468,075 33,291	460,796 44,810	473,919 1,046,830
Total	501,048	501,366	505,606	1,520,749

## Program 2. Film & Special Events

Kate Davis, Manager, Organization 416300

### **Program Description**

The Film and Special Events program oversees the annual production of special events and public celebrations that celebrate and promote the City's cultural and ethnic diversity along with Boston's rich history and promotes Boston as a location for film and video productions by supporting the film and television industry's work in the City.

Operating Budget	Actual '19	Actual '20	Approp '21	Budget '22
Personnel Services Non Personnel	278,337 462,424	301,489 484,039	314,305 719,080	320,762 543,749
Total	740,761	785,528	1,033,385	864,511

# Program 3. Tourism

Amy B. Yandle, Manager, Organization 416400

## **Program Description**

The Tourism program oversees the department's promotional efforts, its sponsorships and its international relations.

Operating Budget	Actual '19	Actual '20	Approp '21	Budget '22
Personnel Services Non Personnel	32,752 59,248	34,920 43,495	67,132 45,850	72,220 45,850
Total	92,000	78,415	112,982	118,070

## External Funds Projects

City Hall Plaza Fund

## **Project Mission**

The purpose of this fund is to purchase goods and services to support events and programming on and around City Hall Plaza to advance tourism and promote participation in public celebrations, civic, and cultural events from lease revenue received from the rental of City Hall Plaza.